### Second Quarter 2016 Results

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July 21, 2016



# Forward Looking Statements

This presentation contains financial information determined by methods other than in accordance with accounting principles generally accepted in the United States of America ("GAAP"). The Company's management uses these non-GAAP measures in its analysis of the Company's performance. These measures typically adjust GAAP performance measures to exclude significant gains or losses that are unusual in nature. Because these items and their impact on the Company's performance are difficult to predict, management believes that presentations of financial measures excluding the impact of these items provide useful supplemental information that is essential to a proper understanding of the operating results of the Company's core businesses. These disclosures should not be viewed as a substitute for operating results determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures which may be presented by other companies.

Certain statements in this presentation that are not historical facts may constitute forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are intended to be covered by the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements involve risks and uncertainties. These statements include, among others, statements regarding our strategy, evaluations of future interest rate trends and liquidity, prospects for growth in assets, and prospects for overall results over the long term. You should not place undue reliance on the Company's forward-looking statements. You should exercise caution in interpreting and relying on forward-looking statements because they are subject to significant risks, uncertainties and other factors which are, in some cases, beyond the Company's control. Forward-looking statements are based on the current assumptions and beliefs of management and are only expectations of future results. The Company's actual results could differ materially from those projected in the forward-looking statements as a result of, among other factors, adverse conditions in the capital and debt markets and the impact of such conditions on the Company's private banking, investment management and wealth advisory activities; changes in interest rates; competitive pressures from other financial institutions; the effects of weakness in general economic conditions on a national basis or in the local markets in which the Company operates; changes in the value of securities and other assets; changes in loan default and charge-off rates, the adequacy of loan loss reserves, or decreases in deposit levels necessitating increased borrowing to fund loans and investments; changes in government regulation; the risk that goodwill and intangibles recorded in the Company's financial statements will become impaired; the risk that the Company's deferred tax asset may not be realized; risks related to the identification and implementation of acquisitions, dispositions and restructurings; and changes in assumptions used in making such forward-looking statements, as well as the other risks and uncertainties detailed in the Company's Annual Report on Form 10-K, as updated by the Company's Quarterly Reports on Form 10-Q and other filings submitted to the Securities and Exchange Commission. Forward-looking statements speak only as of the date on which they are made. The Company does not undertake any obligation to update any forward-looking statement to reflect circumstances or events that occur after the date the forward-looking statement is made.



### Consolidated Performance Metrics

(\$ in millions except per share data)							
	2Q16	1Q16	2Q15				
Return on Average Common Equity	8.7%	9.8%	9.9%				
Return on Average Tangible Common Equity	12.4%	14.1%	14.6%				
Core Fee Income Ratio	44%	43%	46%				
Efficiency Ratio (FTE) <sup>1</sup>	70%	71%	67%				
Tier 1 Common Equity Ratio	10.0% <sup>2</sup>	9.9%	9.8%				
Total AUM	\$27,276	\$26,811	\$29,642				
Diluted EPS	\$0.18	\$0.21	\$0.20				

Notes:

(2) Estimated

<sup>(1)</sup> Excludes restructuring

### Consolidated Income Statement

(\$ in millions)					
				%Ch	ange
	2Q16	1Q16	2Q15	LQ	Y/Y
Net Interest Income	\$49.2	\$49.9	\$45.1	(1%)	9%
Core Fees	37.6	37.7	40.3	(0%)	(7%)
Total Other Income	(8.0)	0.3	2.3	NMF	NMF
Total Revenue	\$86.0	\$87.9	\$87.7	(2%)	(2%)
Operating Expenses	\$64.7	\$66.7	62.4	(3%)	4%
Pre-tax Pre-Provision Income	\$21.2	\$21.2	\$25.3	0%	(16%)
Provision Expense / (Credit)	(2.5)	(3.1)	-	NMF	NMF
Pre-tax Income from Continuing Operations	\$23.8	\$24.3	\$25.3	(2%)	(6%)
Taxes	7.6	7.4	8.0	3%	(5%)
Discontinued Operations	1.2	2.1	1.5	(40%)	(19%)
NCI	1.0	0.9	1.3	9%	(22%)
Net Income	\$16.4	\$18.0	\$17.6	(9%)	(7%)

- Total Revenue decreased 2% linked quarter driven by decreases in Net Interest Income and Total Other Income
- Total Other Income was negatively impacted by market value adjustments of derivatives
- Effective tax rate in 2Q16 was 32% compared to 31% in 1Q16 and 32% in 2Q15



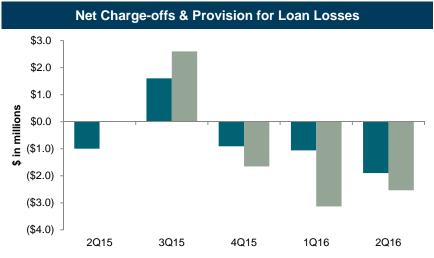
## Consolidated Expense Trends

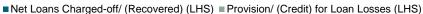
(\$ in millions)					
				%Ch	ange
	2Q16	1Q16	2Q15	LQ	Y/Y
Operating Expenses:					
Salaries and employee benefits	\$40.6	\$42.6	\$39.8	(5%)	2%
Occupancy and equipment	9.9	9.6	9.1	4%	9%
Professional services	3.0	3.5	3.2	(14%)	(6%)
Marketing and business development	1.8	2.2	1.7	(17%)	6%
Contract services and data processing	1.7	1.7	1.5	3%	16%
Amortization of intangibles	1.6	1.6	1.7	0%	(4%)
FDIC insurance	1.0	1.0	1.0	(0%)	5%
Restructuring	0.9	1.1	0.2	NMF	NMF
Other	4.1	3.5	4.3	18%	(3%)
Total Operating Expenses	\$64.7	\$66.7	\$62.4	(3%)	4%

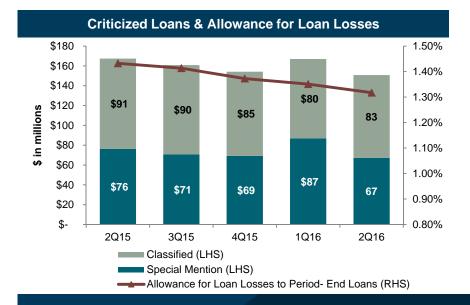
- Compensation and benefits decreased 5% linked quarter primarily due to seasonal compensation expenses during the previous quarter
- Other expense includes one-time expenses related to FHLB debt prepayment costs
- The Company recorded a restructuring charge of \$0.9 million, \$1.1 million and \$0.2 million in 2Q16, 1Q16 and 2Q15, respectively



## **Asset Quality**







#### **Comments**

- Our provision for loan loss continues to closely track our quarterly Net-Charge-offs / Net-Recoveries
- The Company recorded a provision credit of \$2.5 million in 2Q16 due to net recoveries of \$1.9

Allowance for Loan Loss as a percent of Total Loans finished the quarter at 1.32%



# Private Bank Performance Highlights

(\$ in millions)					
				%Ch	ange
	2Q16	1Q16	2Q15	LQ	Y/Y
Net Interest Income	\$49.7	\$50.4	\$46.0	(1%)	8%
Core Fees	3.2	3.4	2.4	(8%)	33%
Total Other Income	(1.0)	(0.1)	1.0	NMF	NMF
Total Revenue	\$51.9	\$53.8	\$49.5	(3%)	5%
Operating Expenses	\$32.1	\$31.3	\$28.3	3%	13%
Pre-tax Pre-Provision Income	\$19.8	\$22.5	\$21.2	(12%)	(6%)
Provision Expense / (Credit)	(2.5)	(3.1)	-	NMF	NMF
Pre-tax Income	\$22.4	\$25.7	\$21.2	(13%)	6%
Taxes	7.0	8.4	6.8	(16%)	3%
Net Income	\$15.3	\$17.3	\$14.3	(11%)	7%

#### Comments

- Net Interest Income decreased 1% linked quarter due to decreased yields on loans and increased volumes of FHLB borrowings
- Total Other Income for the quarter was negatively impacted by negative \$1.5 million for a derivative market value adjustment due to declining interest rates
- Operating Expenses increased 13% yearover-year partially reflecting a reallocation of personnel expense from the holding company into the Private Banking segment

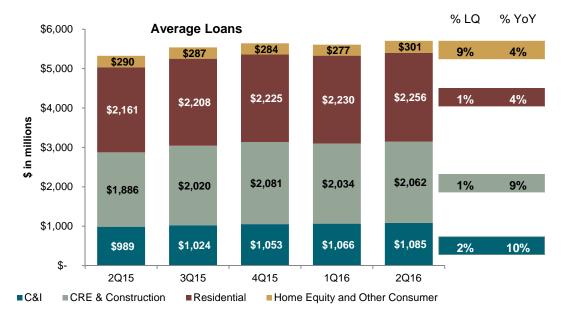
Key Statistics			
	2Q16	1Q16	2Q15
Efficiency Ratio (FTE)	59%	56%	54%
Net Interest Margin	2.95%	3.01%	2.97%
Average Loan-to-Deposits Ratio <sup>1</sup>	99%	94%	98%

Notes:

(1) Reflects bank subsidiary only.

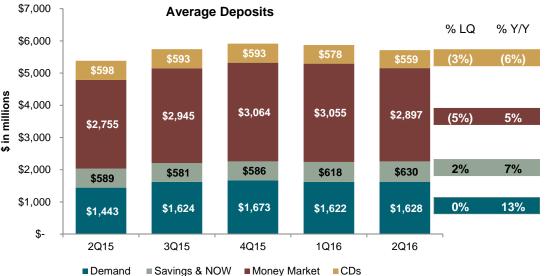


## Balance Sheet Highlights



#### **Comments**

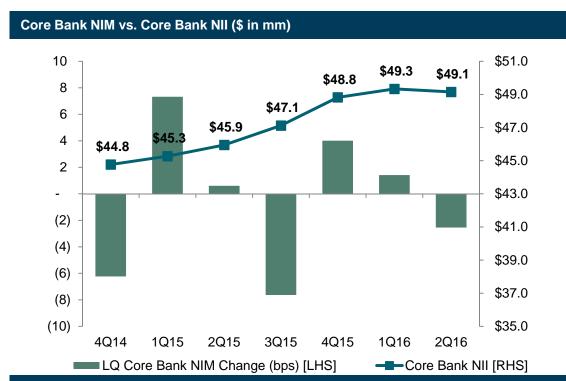
 Total Average Loans increased 7% yearover-year, led by C&I (+10%) CRE & Construction (+9%) and Residential (+4%)



- Total Average Deposits increased 6% yearover-year to \$5.7 billion
- Demand (+13%) and Money Market (+5%)
   both posted strong year-over-year growth
- CDs continue to trend lower, down 6% yearover-year
- Deposit growth has been strong across East Coast and West Coast markets



### Net Interest Margin



Bank Yield/ Cost					
	2Q15	3Q15	4Q15	1Q16	2Q16
Cash and Investments	1.98%	1.89%	1.97%	2.12%	2.13%
Loans	3.63%	3.58%	3.62%	3.66%	3.58%
Interest-Bearing Deposits	0.39%	0.38%	0.40%	0.39%	0.40%
Total Interest-Bearing Liabilities	0.51%	0.51%	0.52%	0.51%	0.52%
Cost of Funds Including DDA	0.39%	0.38%	0.38%	0.38%	0.39%
Net Interest Margin (FTE)	2.97%	2.91%	2.94%	3.01%	2.95%
Core Net Interest Margin (FTE)	2.97%	2.89%	2.93%	2.94%	2.92%

- Excluding interest recovered on previous nonaccrual loans, Core Net Interest Margin decreased two basis points to 2.92%
- Increased volume of short-term FHLB borrowings to replace seasonal deposit outflows contributed to elevated borrowing expense



# Boston Private Wealth Performance Highlights

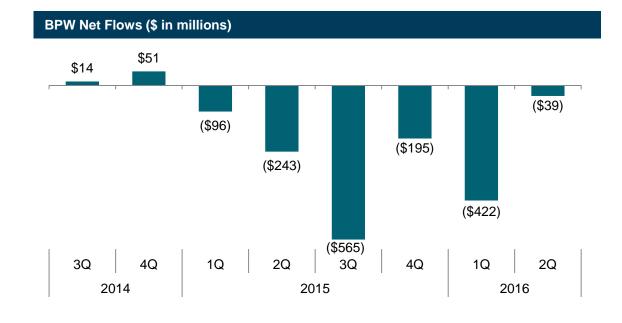
(\$ in millions)					
				%Ch	ange
	2Q16	1Q16	2Q15	LQ	Y/Y
Total Revenue	\$11.3	\$11.1	\$14.6	2%	(23%)
Operating Expenses	\$13.7	\$15.9	\$12.8	(13%)	8%
Pre-tax Income/ (Loss)	(\$2.4)	(\$4.8)	\$1.9	NMF	NMF
Taxes	(1.0)	(1.9)	8.0	NMF	NMF
Net Income/ (Loss)	(\$1.5)	(\$2.9)	\$1.1	NMF	NMF
Memo:					
Pre-tax Income/ (Loss)	(\$2.4)	(\$4.8)	\$1.9	NMF	NMF
Depreciation & Amortization	1.0	1.0	8.0	4%	24%
EBITDA	(\$1.4)	(\$3.8)	\$2.7	NMF	NMF
Unusual Items:					
Add back: Restructuring	0.9	1.1	0.2		
Less: Earn-out Liability	-	-	(1.1)		
Adjusted EBITDA	(\$0.5)	(\$2.7)	\$1.8	NMF	NMF

- Revenue increase attributable to sequential AUM growth and onboarding of lift-outs
- Operating expense decline attributable to decline of seasonal compensation expense and cost structure continuing to reflect previous restructuring expenses.

Key Statistics			
	2Q16	1Q16	2Q15
Net Flows (\$ in mm)	(\$39)	(\$422)	(\$243)
Total AUM (\$ in mm)	\$7,313	\$7,137	\$9,028
Reported EBITDA Margin	(13%)	(35%)	18%
Adjusted EBITDA Margin	(5%)	(24%)	13%



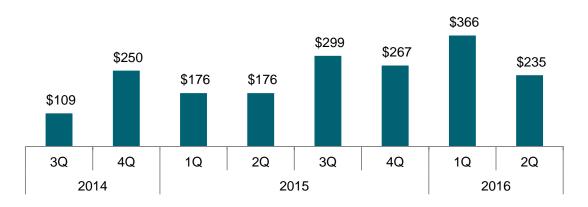
### Boston Private Wealth Flows



#### Comments

 Improvement in net flows reflective of continued strength in new business generation and abating levels of client attrition

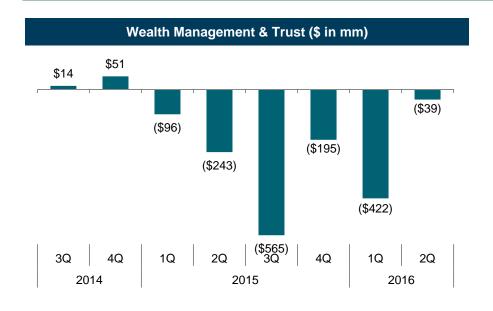


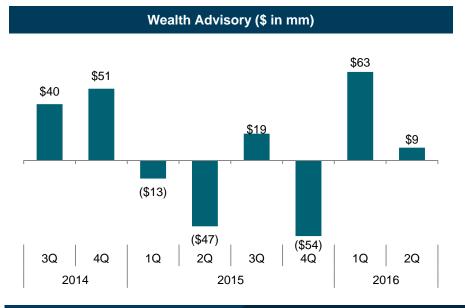


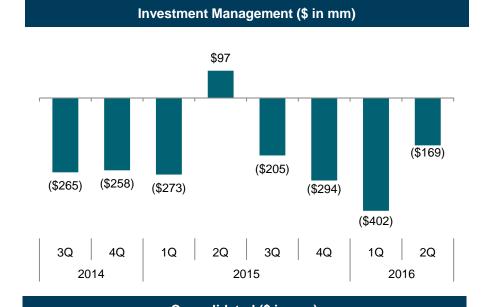
 New business driven by bank referrals and channel partners

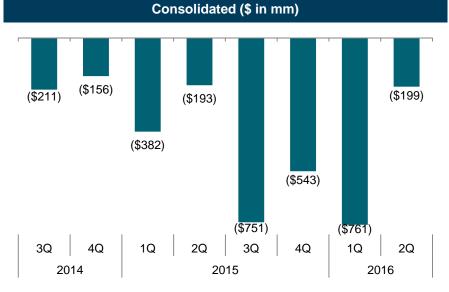


### Boston Private AUM Net Flows











# Investment Management Performance Highlights

(\$ in millions)					
				%Ch	ange
	2Q16	1Q16	2Q15	LQ	Y/Y
Total Revenue	\$10.7	\$10.7	\$11.7	(0%)	(9%)
Operating Expenses	\$7.9	\$8.0	\$8.5	(2%)	(8%)
Pre-tax Income	\$2.8	\$2.6	\$3.2	4%	(14%)
Taxes	0.9	0.9	1.0	2%	(14%)
NCI	0.5	0.5	0.6	(2%)	(24%)
Net Income	\$1.4	\$1.3	\$1.5	8%	(10%)
Memo EBITDA:					
Pre-tax Income	\$2.8	\$2.6	\$3.2	4%	(14%)
Depreciation & Amortization	0.7	0.7	0.8	0%	(11%)
EBITDA	\$3.5	\$3.4	\$4.0	4%	(13%)

- Total Revenue decreased 9% year-over year due to negative net flows
- Operating Expenses were lower 8% yearover-year representing lower incentive compensation
- Segment EBITDA margin remains above the 30% target

Key Statistics			
	2Q16	1Q16	2Q15
Net Flows (\$ in mm)	(\$169)	(\$402)	\$97
Total AUM (\$ in mm)	\$10,006	\$9,838	\$10,695
EBITDA Margin	33%	32%	34%
Pre-Tax Margin	26%	25%	27%



# Wealth Advisory Performance Highlights

(\$ in millions)					
				%Ch	ange
	2Q16	1Q16	2Q15	LQ	Y/Y
Total Revenue	\$12.6	\$12.7	\$12.7	(1%)	(1%)
Operating Expenses	\$9.2	\$9.7	\$8.7	(5%)	5%
Pre-tax Income	\$3.4	\$3.1	\$4.0	12%	(14%)
Taxes	1.3	1.1	1.5	10%	(15%)
NCI	0.5	0.4	0.6	20%	(19%)
Net Income	\$1.6	\$1.5	\$1.9	11%	(13%)
Memo EBITDA:					
Pre-tax Income	\$3.4	\$3.1	\$4.0	12%	14%
Depreciation & Amortization	0.4	0.4	0.5	1%	(11%)
EBITDA	\$3.8	\$3.5	\$4.5	11%	(14%)

C			

- Total Revenue decreased 1% linked quarter
- Operating Expenses increased 5% yearover-year reflecting senior client facing hires

Key Statistics			
•	2Q16	1Q16	2Q15
Net Flows (\$ in mm)	\$9	\$63	(\$47)
Total AUM (\$ in mm)	\$9,974	\$9,857	\$9,941
EBITDA Margin	30%	27%	35%
Pre-Tax Margin	27%	24%	31%

